

Attention: Members of the Creditors Committee of Alcon Marepha Proprietary Limited (In Business Rescue) (“the Company”)

1. Delivered to members of the Creditors Committee
2. Displayed –
 - 2.1. At security at the business premises / registered office of the Company
 - 2.2. Published on the website maintained by the Company and accessible to affected persons

INVITATION TO THE CREDITORS COMMITTEE OF THE COMPANY TO CONSULT ON THE BUSINESS RESCUE PLAN OF THE COMPANY IN TERMS OF SECTION 150(1) OF THE COMPANIES ACT 71 OF 2008

13 February 2023

1. In accordance with section 150(1) read with section 145(3) of the Companies Act of 71 of 2008, the creditors committee of the Company is invited to consult with the business rescue practitioner (“BRP”) on the Company’s business rescue plan at the date, time and in the manner set out below:

DATE: Friday, 17 February 2023
TIME: 10:00 AM SAST
VENUE: Microsoft Teams - [Click here to join the meeting](#)

2. Although you have been invited to this meeting, nothing in this letter shall be construed to be an admission of your status as a creditor of the Company.
3. Kindly find enclosed the agenda.
4. If you have any queries, please do not hesitate to contact the BRP at businessrescue@alcon.co.za.

Yours faithfully



Neil Hablutz
Business Rescue Practitioner

AGENDA

1. Welcome
2. The Company's Financial Position
3. Overview of Business Rescue Proceedings to Date
4. Key Features of the anticipated Business Rescue Plan
5. Consultation
6. Closing